Family businesses are considered important drivers of economic growth process since they are credited for nurturing across generations entrepreneurial talent, a sense of loyalty to business success, long-term strategic commitment, and corporate independence. Family firms are often praised for their ability to nurture a sense of loyalty, long-term strategic vision and commitment, and pride in family tradition. Family can foster high ethical standards, positive commercial values, and a sense of responsibility, which can contribute to the transfer of entrepreneurial skills from one generation to the next. Other advantages include concern and respect for individuals, and operational flexibility, particularly in terms of ad hoc business solutions, human resource management, and reward systems. Although in literature many studies can be found that focuses on family businesses, none of the study was conducted in Qatar. Using questionnaire based methodology, this study explored the issues like next generation development activities and processes to produce successful leaders, hiring and retaining professional non-family executives, and community, philanthropic and charitable activities; building social goodwill. Some of the results of this study are very different from other such studies conducted in western countries. One such difference is that in western countries after second generation most of these businesses are either sold or only few of the family members run the business, while in Qatar family businesses are continuing well into third or even four generations with most of the family members remaining active in day to day operations of the business. As there is quite a number of family businesses operating in Qatar the study brought forth some of the issues that are important from the point of view of managing family businesses.

Contemporary Muslim communities, regionally and around the globe, are facing a defining moment. The post 9/11 incident—as agreed upon by different researchers—established a new milestone in the contemporary history of Muslim communities. Crucial questions related to identity, image, misconception and misjudgment of Islam as a religion and Muslims as part of the human community flourished in political, religious, economical and cultural literature. The declared ‘war on terror’ shouldn’t be transformed into a war on Islam. As a result of massive fabrication of Islam as an enemy of civilized society as intensified in western media. Islam has become an issue in America. Islamophobia has emerged as an ideology that threatens the tradition of tolerance.

Mosques are undoubtedly the most clear physical representation of Islam as a religion, principles and values. Basically, the mosque is an ideological manifestation in space, time and matter. This paper will examine the architecture and urban status of contemporary mosques in selected contexts with the Arab and Western communities. The paper claims that formerly powerful and dominating image of the mosque is currently subjected to accelerating resistance and rejection. Numerous incidents around the world have shown clearly the volume of such new phenomenon. Ideological conflicts which have emerged after 9/11 and the declared war against terrorism, paved the way for a new perception of Islam and many of its related symbols and icons. The mosque is no exception in this newly constructed western perception which, as many researchers argue, is based on fear.

The paper invites Muslim and non-Muslim architects and planners to transcend the typical mosque prototype extensively scattered around the globe. A move from exclusive to inclusive spatial composition of the mosque is urgently needed. Mosques can be designed as part of a global network of social, cultural and spiritual activities inserted within and blended with global cities and towns. Hence, mosque design could seek creative and innovative solutions by which its form, spatial order, functional components, transparency, and communicated meaning can holistically contribute to diminish the swiftly accelerating Mosquephobia.